

From: Norske Skog (UK) Ltd, Board of Directors  
Date: March 16<sup>th</sup>, 2026  
Subject: **Norske Skog (UK) Ltd. Tax Strategy**

### **Purpose of Document**

In making this strategy document publicly available the company is fulfilling its responsibilities under Schedule 19 Para 19(2) of the UK Finance Act 2016. This document applies to all taxes as applicable to the company, including Income Tax, Corporation Tax, PAYE, NIC, VAT, Insurance premium tax, stamp duties, customs and excise duties and withholding taxes. References to "tax" are to UK taxation and to all corresponding worldwide taxes and similar duties in respect of which the UK business has legal responsibilities.

### **Legal Entities Covered**

Norske Skog (UK) Ltd is a UK established company which is part of a non-UK headed Multi-National Enterprise group. The group files Country-by-Country reports according to the OECD and EU guidelines. Filing is performed by the Norwegian established and resident company Norske Skog ASA.

Several group entities have VAT registrations in the UK, however no other group company than Norske Skog (UK) Ltd. has an establishment in UK.

Thus, this tax strategy document is applicable to the business of Norske Skog (UK) Ltd.

### **Management of UK Tax Risks and Acceptable UK Tax Risks**

Norske Skog (UK) Ltd is committed to comply with all relevant laws, rules, regulations, reporting and disclosure requirements wherever we operate. Compliance to us means paying the right amount of tax at the right time and satisfying applicable reporting requirements. We shall apply professional diligence and care in the management of all risks, including tax matters, and shall ensure governance and assurance procedures are appropriate to the risk being managed.

According to the Group tax transfer pricing policy all transactions with related companies shall be based on the Arm's length principles in accordance with the OECD Transfer Pricing guidelines. Regular reviews of prices are performed in close cooperation with the Norwegian parent company and documentation will be made available to HMRC upon request. Because of this, the Norwegian parent company influences the tax compliance of the UK company.

Reviews of transfer pricing are performed on a regular basis by the CFO Department in Oslo, Norway, responsible for group tax compliance. The CFO Department can audit the company's tax compliance and may request additional documentation regardless of any ongoing external audits. Any HMRC enquiries shall be immediately reported to the Norske Skog CFO Department, which will assist Norske Skog (UK) Ltd as needed in any responses to HMRC. The CFO Department may report any tax risks and applicable remedial actions directly to the General Manager or the Board of Directors. Notwithstanding the above, the responsibility for tax compliance for the UK company rests with the UK company itself.

Day-to-day follow up of the tax policy and the tax compliance is carried out by Norske Skog (UK) Ltd's own in-house accounting function, which is outsourced within the Group, but is still accountable to the Managing Director of the company. The responsibility for the tax risk management rests with the Managing Director of the company. The Board of Directors is responsible for setting and monitoring the strategy. Only the lowest level of tax risk is acceptable for the company.

External advice shall be taken as deemed necessary on a case-by-case basis.

### **Attitude to Tax Planning**

The business strategy of the company is driven by commercial objectives and whilst the tax consequences are considered, tax planning does not dictate the business strategy of the company. No artificial arrangement shall be put in place in order to reduce UK tax. The company does not have any APA's or similar as this is not deemed necessary for the business operation.

External advice for tax planning is not required, as the tax affairs of the UK company are straightforward. However, external review may be taken for the purposes of benchmarking inter-Company transfer pricing or specific tax issues that occur.

### **Working with HMRC**

We file timely, accurate and complete tax reports to HMRC. If we discover errors in our reporting, these shall be reported to HMRC as soon as reasonably practicable. Upon request we act in a timely manner to provide additional information and documentation and shall co-operate fully in order to clarify the facts of the relevant case.

**Approved by the Board of Directors, March 16<sup>th</sup>, 2026**