Norske Skog

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www.norskeskog.com

Introduction to Norske Skog

- Global and sustainability focused industrial company
- Best-in-class industrial assets and high fibre competence
- World-leading producer of publication paper
- Strategic shift into growing and high margin markets
 - ✓ Recycled containerboard (765,000 tonnes)
 - ✓ Wood pellets (90,000 tonnes)
 - ✓ Waste-to-energy plant (400 GWh)
 - ✓ Largest shareholder in Circa Group (32%¹)
 - ✓ CEBINA and CEBICO







Strong focus on green growth projects

Illustrative over-the-cycle EBITDA



Diversify and innovate within fibre and energy

Become a leading producer of renewable packaging

Improve and optimise publication paper cash flows

<u>Norske Skog Saugbrugs</u> is a leader within fibre and process industry competence directed towards sustainable products for the future

Products developed at Norske Skog Saugbrugs target the Sustainable Development Goals 3 GOOD HEALTH 2 ZERO HUNGER 4 QUALITY **NYAA***I 8 DECENT WORK AND ECONOMIC GROWTH 5 GENDER EQUALITY 6 CLEAN WATER AND SANITATION ⊜ M 12 RESPONSIBLE CONSUMPTION AND PRODUCT 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE 10 REDUCED INEQUALITIES 11 SUSTAINABLE CITIES AND COMMUNITIES ∞ 15 LIFE ON LAND 16 PEACE, JUSTICE AND STRONG 13 CLIMATE ACTION 14 LIFE BELOW WATER 17 PARTNERSHIPS FOR THE GOALS SUSTAINABLE GOALS 8

- Significant fibre and process industry competence held by staff at the mill
- Fibre and energy projects being developed in parallel with SC magazine production
- Bio gas facility constructed in 2016, producing bio gas fuel from production related waste materials
- CEBINA and CEBICO have been developed for more than 10 years in a mill-wide effort
- Several other promising projects being explored

***CEBINA**



Produced at Saugbrugs from renewable fibre and hydro energy



- Research on nanocellulose started in 2006
- Originally developed as strength enhancer in paper
- Production and development of CEBINA since 2017
- Significant commercial work during 2019 and 2020
- Collaboration with technical partners and customers
- First commercial sales in Q4 2020 (proof of concept)
- Target international distribution agreement in 2021
- Pilot plant with capacity of up to 500 tonnes dry CEBINA

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Reviewing capex-efficient upscaling opportunities

CEBINA Sustainable and renewable alternative to harmful substances



Water turns into solid paste when adding small quantities of CEBINA

Wood Fibres Single fibre Nanocellulose Image: Comparison of the state of the

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Nanocellulose can replace fossil and harmful substances in multiple applications where few alternatives are available today

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... achieved by refining renewable wood fibre

CEBINA Environmentally friendly input factor for a range of applications

Epoxy coatings



- Commercial sale achieved
- ✓ Better environmental footprint
- ✓ Alternative is harmful to workers
- ✓ Better cost efficiency

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Paint for walls



- ✓ LOI with industry partner
- ✓ Better environmental footprint
- ✓ Better cost efficiency

Glue for fibreboards



- LOI with industry partner
- Improved strength (armouring)

Drilling mud and IOR



- ✓ Work with North Sea operator
- ✓ Work with drilling mud supplier
- Increased oil recovery

CEBINA Replacing fumed silica in thermoset coatings



CEBINA MB EP proving high efficacy in coatings



CEBINA MB EP is a refined non-aqueous paste where CEBINA is dispersed in an epoxy solution

- Based on renewable and natural wood fibre
- Time saving (can be used for both level and tilted floors)
- Eliminates need for fumed silica
 - No dust when mixing
 - Improves worker health
 - Reduces cleaning time

Solberg Gulv & Industribelegg AS

⁴⁴ The CEBINA product floats well on horizontal surfaces and works very well on walls. CEBINA saves preparation time when laying floors, and removes health challenges with existing products.³³

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Jørn Solberg, owner and managing director

CEBICO



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Norske Skog has developed bio composites at Saugbrugs since 2015

Replace plastics with sustainable fibre



Wood fibre and recycled plastics will enable a circular economy

- Global use of plastics exceeds 350m tonnes
- Bio composites currently represent only 1-2% of the market
- Range of relevant applications (furniture, automotive, construction, logistics)
- Demand driven by better performance and environmental profile
- Qualification testing and commercial development in 2021 and 2022





Sustainable material with competitive cost and performance





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Replacing one kilo of plastics with one kilo of TMP saves six kilos of fossil CO₂ emissions, and increases recycling qualities compared to traditional plastics





Pilot plant enables further commercial development and testing



- Annual CEBICO capacity of ~300 tonnes
- Expected operational from Q3 2021
- Can also be used for CEBINA MP production
- To be located at the Saugbrugs mill
- Accelerate commercial development
- Supported by Innovation Norway with NOK ~15m

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Bringing renewable and sustainable solutions to market







CEBICO





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